



Changing Preferences for Building Products in a Post-COVID Market

Ed Hudson, Director, Marketing Research LSC Connections Meeting | June 9, 2021

Finding Innovation a Home

Summary: Top Trends Creating Opportunities in Building Materials Industry

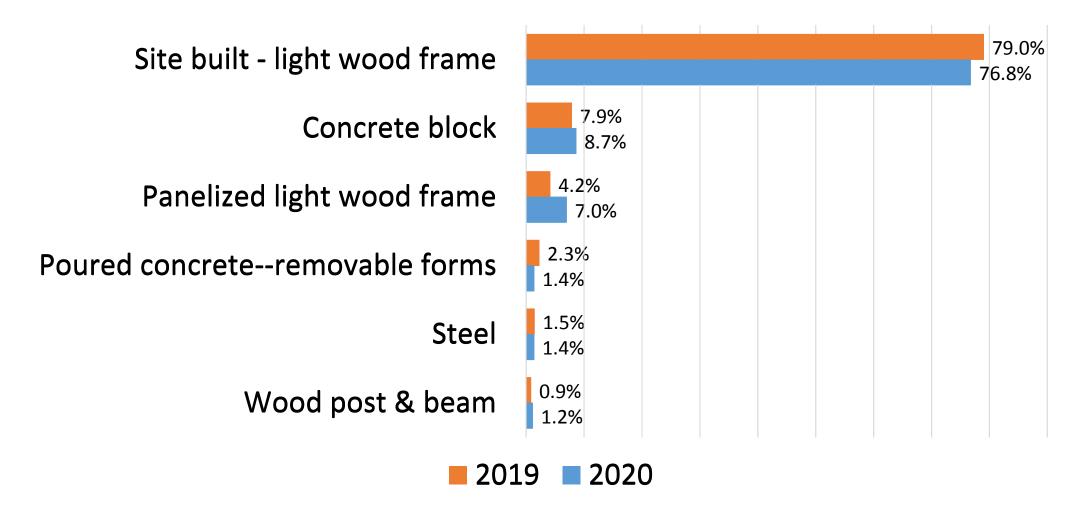
- Skilled labor shortage, increasing wages—COVID is forcing builders and contractors to take action
 - Average home construction time grew from 6 to 7+ months prior to pandemic—now longer
 - Offsite construction still nascent, but data points to widespread adoption as capacity is added
 - Market strongly favoring easy-to-install and pre-finished materials
- Materials supply is short with increasing prices; builders generally passing it on to buyers (but looking for alternatives)
- Declining availability of development land & housing affordability
 - Flight to "exurbs" continues; teardowns and infill lots make up higher share of starts
 - Home remodeling outlook continues to be upbeat, but project types are being driven more by availability of home equity
- More rigorous energy codes in past decade
 - Higher air tightness and insulation requirements being adopted and enforced
 - HVAC ducts now in building envelope, primarily in conditioned attics or floors between living levels

Summary: Top Trends Creating Opportunities in Building Materials Industry

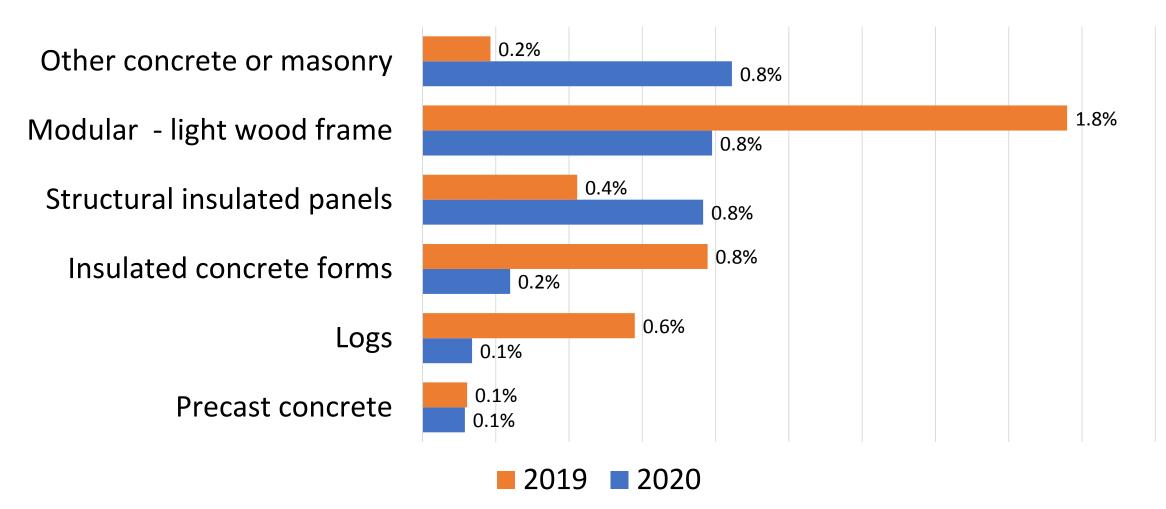
• Demographics

- Millennial buyers now dominate homebuying market; average home size declining
- Younger buying generations find engineered products more appealing than natural
- Technology improvements in plastics
 - More realistic, durable, wear-resistant plastics in flooring, decks, siding, windows, countertops
- Design trends favoring simpler styles (more euro and urban) and contemporary design—primarily interiors
 - Wood, stone, concrete, steel—with multiple textures on exterior
 - Wood finish growing more popular on floors, less popular on cabinets
- Pandemic accelerates certain trends, reverses others:
 - Blurring of transition between indoor and outdoor living—moving window walls, larger and more upgraded outdoor living space; decks and patios are getting roofs
 - DIY segment, after steady decline, invigorated by COVID-19. Pandemic awakens need for compartmentalization of homes, more "defined spaces"

New SFD Home Wall Construction Method (Percent of Installed SF, Top 5)



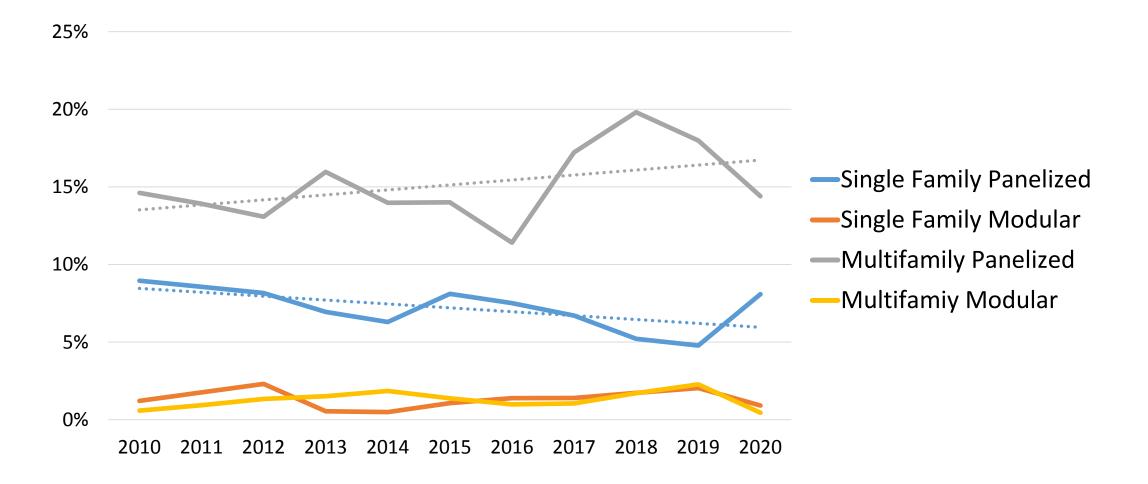
New SFD Home Wall Construction Method (Percent of Installed SF, #6 through #11)



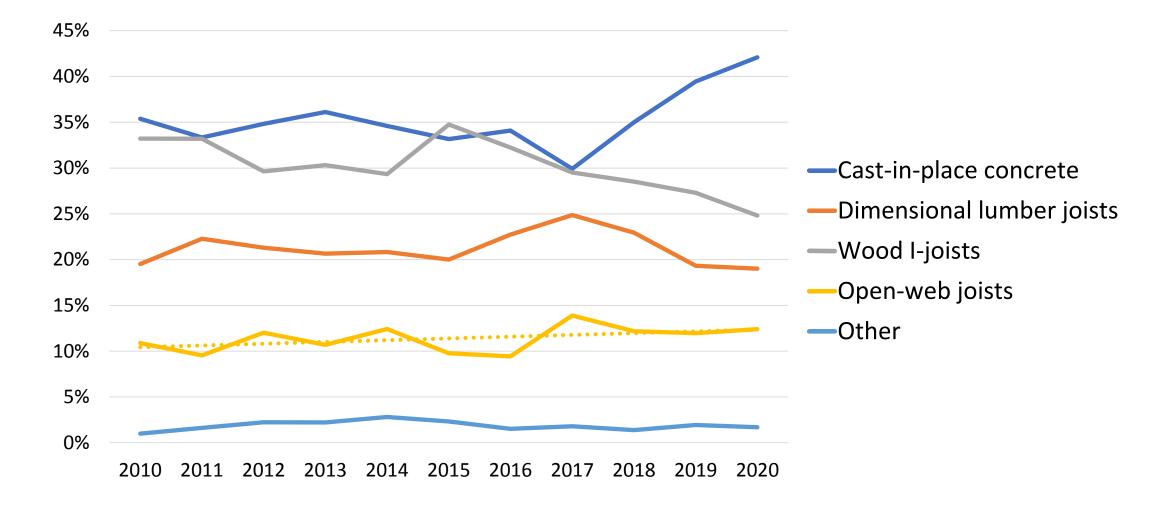
Source: Builder Practices Reports, Home Innovation Research Labs

Panelized Walls & Modular Shares in New Homes

(Percent of light-frame construction)



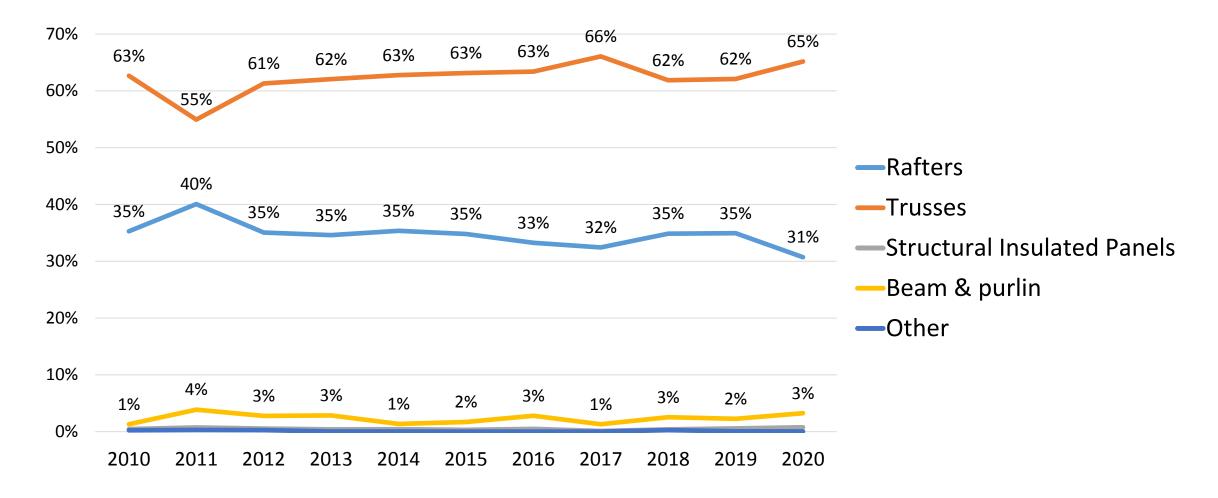
Structural Floor Materials in New U.S. SFD Homes



Source: Builder Practices Reports, Home Innovation Research Labs

Roof Structures in New SFD Homes

(Truss/Rafter Shares Distributed)



Source: Builder Practices Reports, Home Innovation Research Labs

What Keeps Builders from More Fully Adopting Offsite Construction? (August 2019 Survey, Open-End Responses)

- "What we're doing now works fine"
- Unaware of options
- Need reliable local suppliers
- Costs more than site-built
- Workforce unwilling / unable to change
- Takes too much time and effort to change
- Offsite requires more pre-planning
- Local logistics issues or shipping
- Negative market perceptions
- Lack of ability for last-minute change



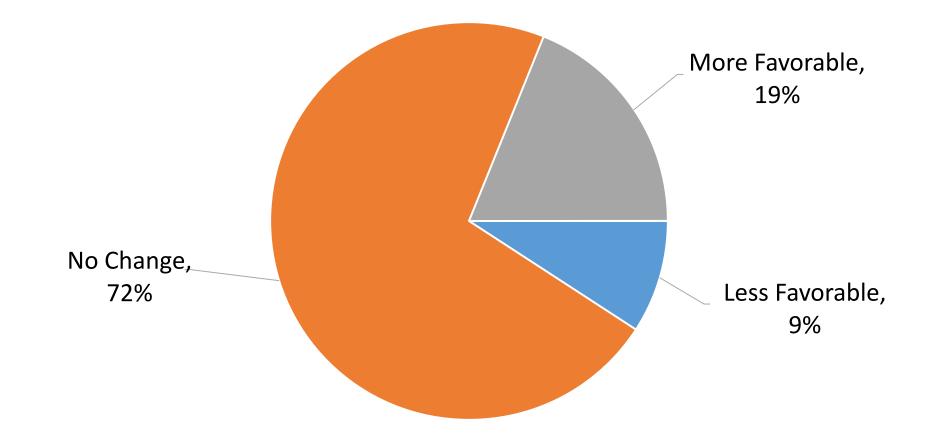
Impact of COVID-19 on Intent to Use Offsite Technologies (Sept. 2020 Survey)

Builders were asked:

"Since COVID-19, how have your views changed towards adopting or continuing to use offsite building methods such as those mentioned above? Are they more favorable? Less favorable? Please explain why."



Impact of COVID-19 on Builder Views Towards Offsite Construction



Rationale Behind Builder Responses

More Favorable

- Easier to maintain social distancing with fewer crews, smaller crews
- Reduce construction cycle time
- Consolidated purchases means fewer vendors to interact with
- Solves supply chain disruptions
- May solve materials cost volatility
- Building has become more complex since COVID-19—offsite offers simplification

Less Favorable

- Things are very uncertain—adopting offsite could increase uncertainty
- Some feel offsite methods give them less control over the construction process
- Less flexibility to respond to issues in this crisis
- Jobsites less likely to be "shut down" than factories



Builder Anticipation of Using Offsite Practice in 5 Years (September 2020, n=265)

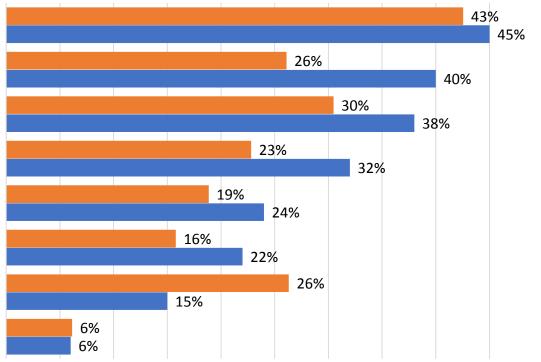
	Did not use and don't	Plan to use it	Plan to use it	Plan to use it
	plan to use	less often	about the same	more often
Roof Trusses	7%	4%	66%	23%
Open-Wall Panels	51%	4%	28%	16%
Turnkey Framing	37%	7%	41%	16%
Pre-Cut Framing Package	50%	7%	28%	16%
Pre-assembled Floors	60%	4%	23%	13%
Modular	62%	4%	22%	11%
Closed Wall Panels	64%	4%	23%	10%
Precast Concrete	61%	6%	25%	8%
Manufactured Homes	79%	5%	13%	4%

Builders Anticipating Using More Often in 5 Years

	August 2019	September 2020
Roof Trusses	15%	23%
Factory-Built Open Wall Panels	9%	16%
Turn-Key Framing	7%	16%
Pre-Cut Framing Package	12%	16%
Panelized, Pre-Assembled Floors	7%	13%
Modular	7%	11%
Factory-Built Closed Wall Panels	9%	10%
Precast Concrete	7%	8%
Manufactured (HUD-Code)	1%	4%

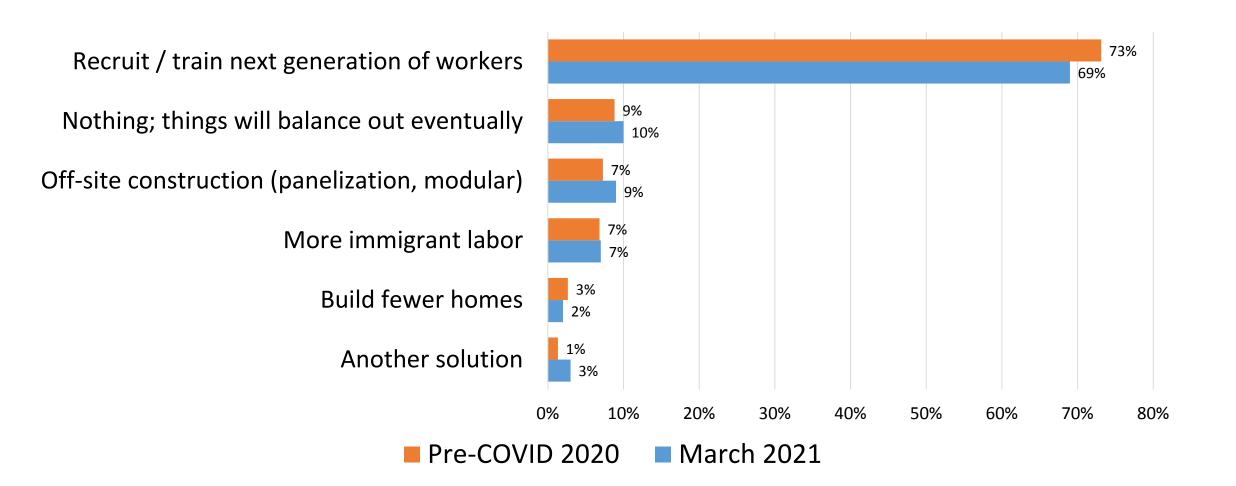
"What has your company done to lessen the impact of the skilled construction labor shortage on your operations?"

Reduce turnover with better pay, benefits, or working... Attracting new workers/subs with better pay, benefits, or... Putting much more effort into hiring skilled workers Supporting local trade skills training program(s) Adopting construction practices that use less skilled labor Conducting in-house trade skills training Nothing—we have no skilled construction labor shortage Another solution



Pre-COVID 2020 March 2021

"What do you think is the best long-term solution to reduce the impact of skilled construction labor shortages?"



DIY Share of Remodeling Grew During Pandemic

	2019	2020	% Point Growth
Outdoor Structures (planters, benches, pergolas, arbors)	33%	54%	20.6%
Interior Doors	37%	52%	14.0%
Closet & Garage Storage Systems	58%	72%	14.0%
Bathroom Accessories	43%	54%	11.0%
Exterior Doors	35%	45%	10.4%
Appliances	49%	58%	9.2%
Plumbing Fixtures	35%	43%	7.6%
Faucets	44%	51%	6.6%
Interior Finishes and Paint	62%	68%	6.0%
Siding	28%	34%	5.8%
Flooring	34%	39%	5.7%
Outdoor Structures (porches, decks, and patios)	37%	42%	5.6%
Deck Porch Railings	39%	44%	5.4%
Wall, Floor or Roof Sheathing	29%	34%	4.7%
Floor, Wall, or Roof Structures	31%	36%	4.6%

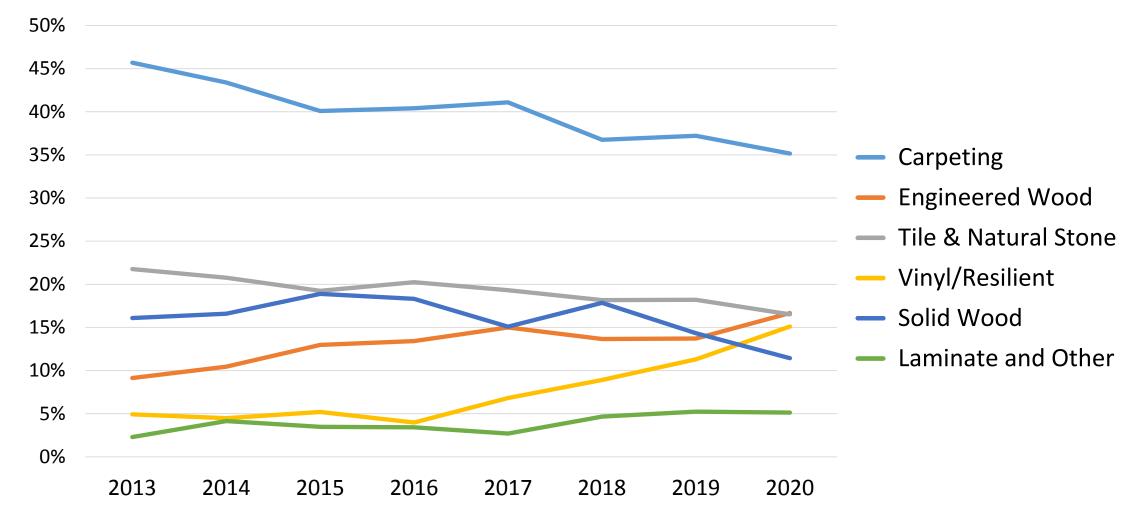
DIY Share of Remodeling Grew During Pandemic

	2019	2020	% Point Growth
Storm Doors	24%	29%	4.3%
Cabinets	32%	36%	4.3%
Insulation	37%	42%	4.3%
Fences & Landscape Walls	40%	43%	3.6%
Patio Doors	32%	35%	2.9%
Fireplaces & Stoves	42%	44%	2.5%
Generators	23%	25%	1.8%
Plumbing Piping	29%	31%	1.6%
Soffit Fascia Trim	24%	25%	1.0%
Garage Doors	19%	20%	0.9%
Water Heaters	27%	28%	0.7%
Windows	16%	16%	0.4%
Roofing	12%	11%	-0.5%
Roofing Underlayment	12%	11%	-0.5%
Countertops	25%	25%	-0.7%

Percentage Point Change 2020 vs. 2018 Remodeling Materials Place of Purchase

	Appliances	Flooring	Decking	Roofing	Countertops	Average Gain in 5 Categories
Lowe's	2.4%	5.0%	3.9%	3.8%	2.6%	3.6%
Another type of supplier	2.3%	5.8%	3.0%	0.4%	3.7%	3.1%
Menards	1.2%	2.8%	3.3%	0.8%	1.3%	1.9%
Home Depot	1.0%	4.8%	2.1%	-1.3%	2.1%	1.8%
Other home improvement store	1.8%	2.2%	0.6%	0.3%	3.3%	1.6%
Online retailer not listed above	0.6%	0.0%	-0.1%	-0.1%	0.2%	0.1%
Discount store	-0.7%	-0.4%	-0.6%	0.0%	0.1%	-0.3%
Not sure / contractor supplied it	0.2%	-5.5%	-0.5%	1.0%	0.1%	-1.0%
Lumber yard	-0.7%	-2.0%	-1.5%	0.2%	-0.9%	-1.0%
Hardware store	-6.6%	-2.9%	-4.2%	-1.8%	-1.8%	-3.5%
Specialty store or distributor	-3.9%	-11.1%	-6.8%	-3.2%	-12.2%	-7.4%

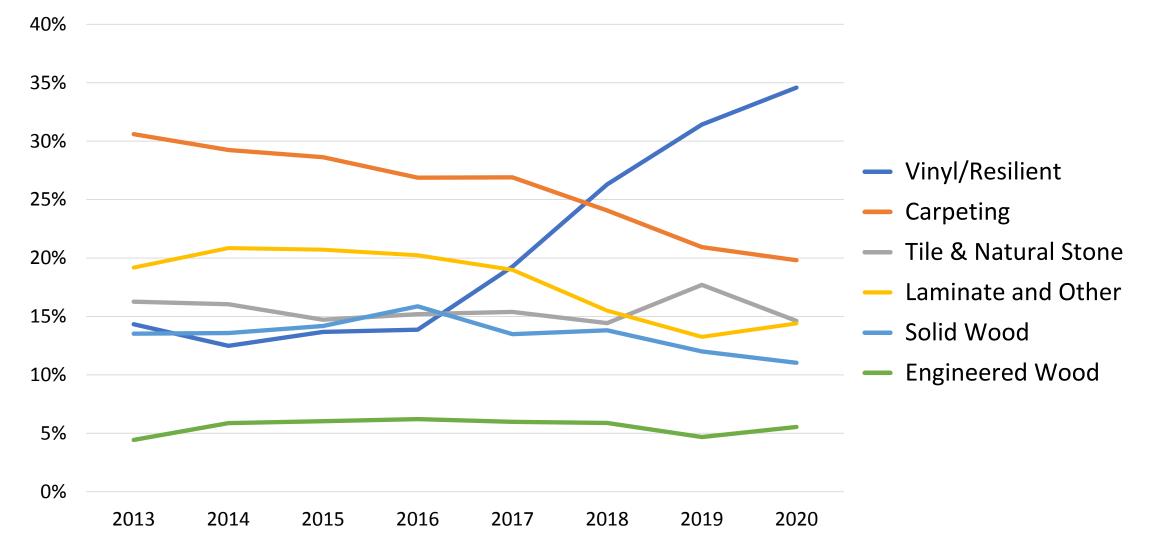
New Single Family Detached (SFD) Home Flooring Market Resilient & Engineered Wood Up



Source: Builder Practices Reports, Home Innovation Research Labs

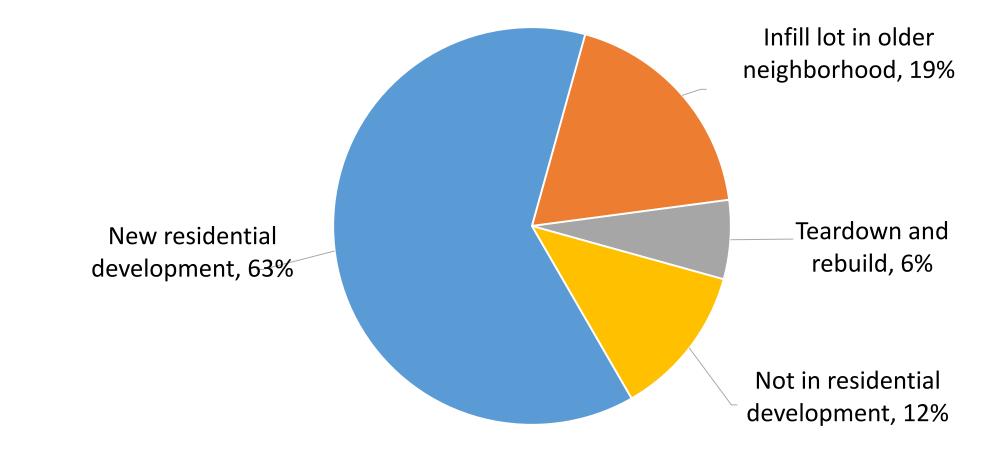
Home Replacement Flooring Market

Technology Advances + DIY Rebound Supports Resilient Growth

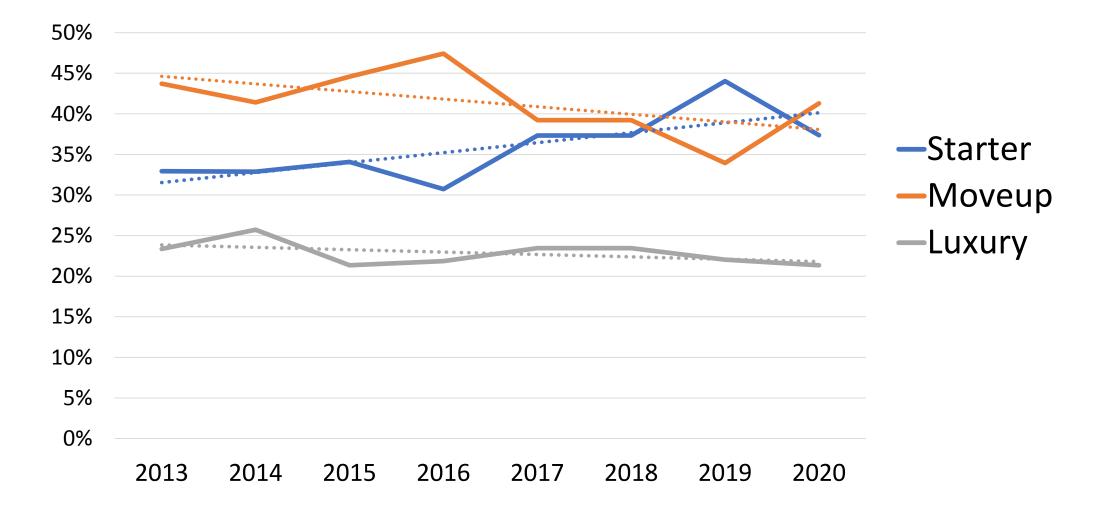


Source: Consumer Practices Reports, Home Innovation Research Labs

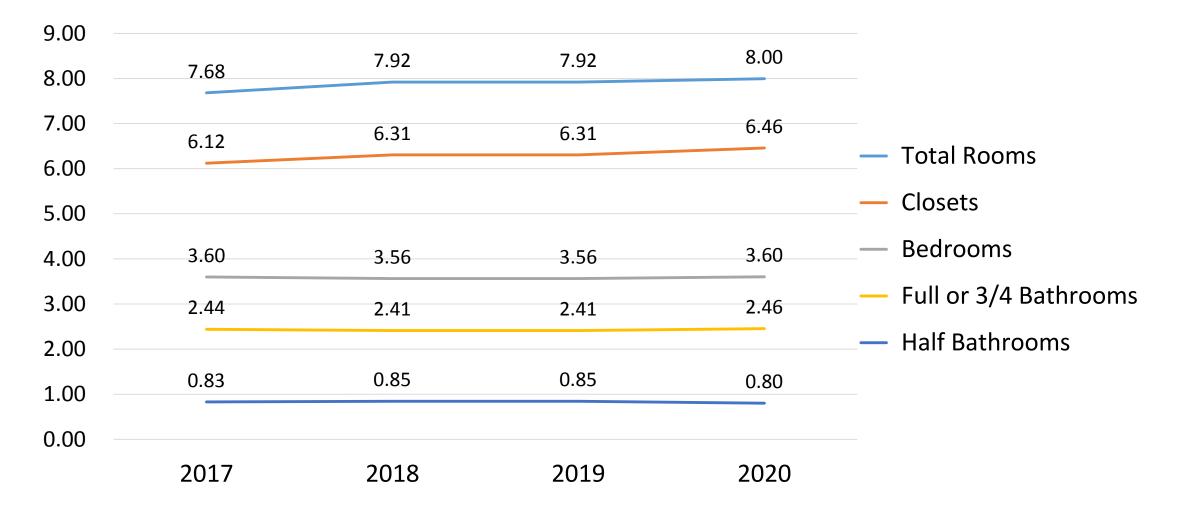
Residential Development Type for New SFD Homes, 2020



Shares of New SFD Homes Built by Price-Point

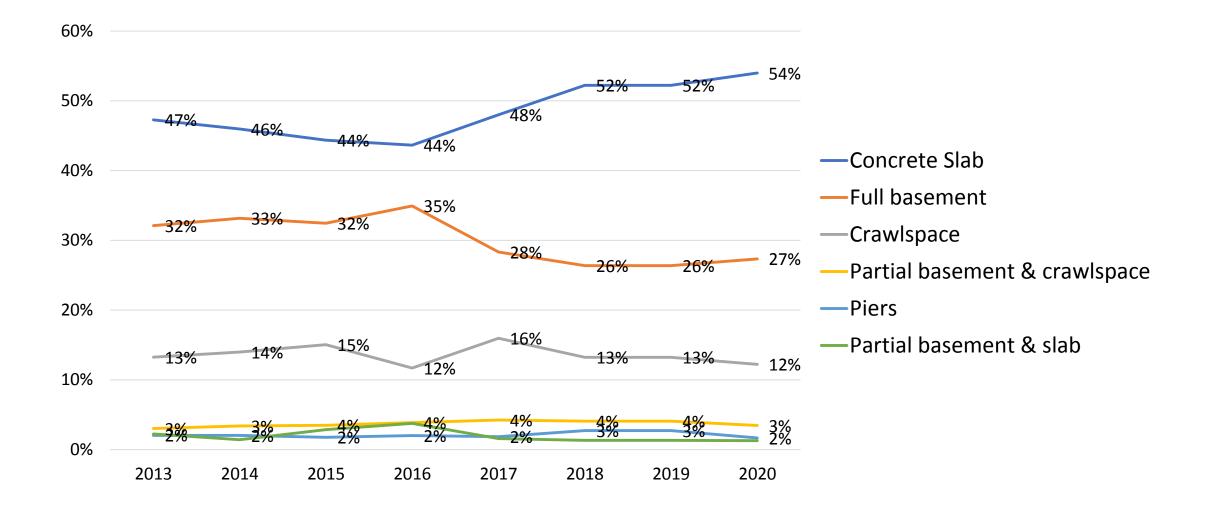


Average Rooms per New SFD Homes

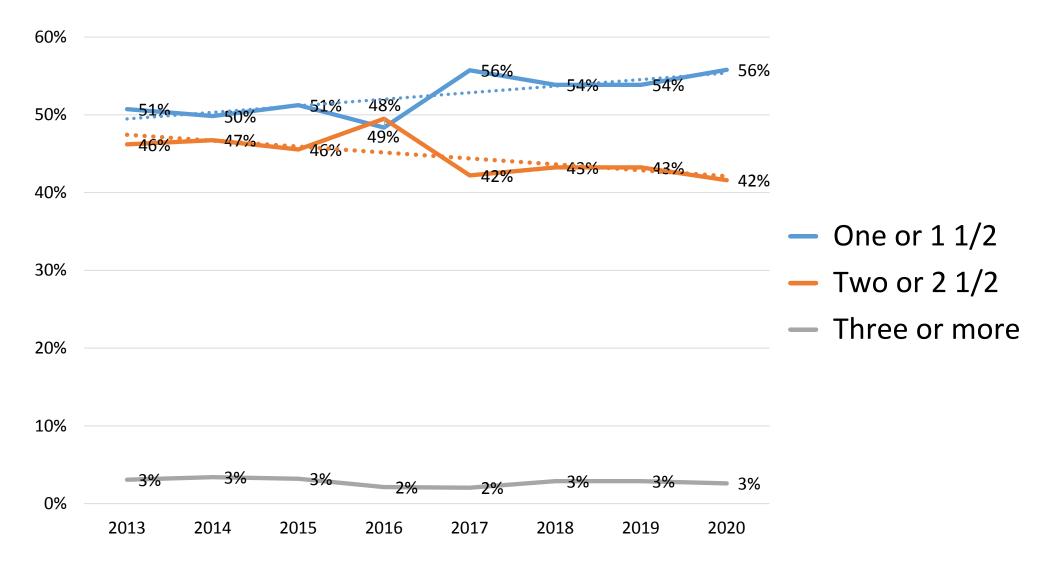


Source: Builder Practices Reports, Home Innovation Research Labs

Foundation Types in New SFD Homes

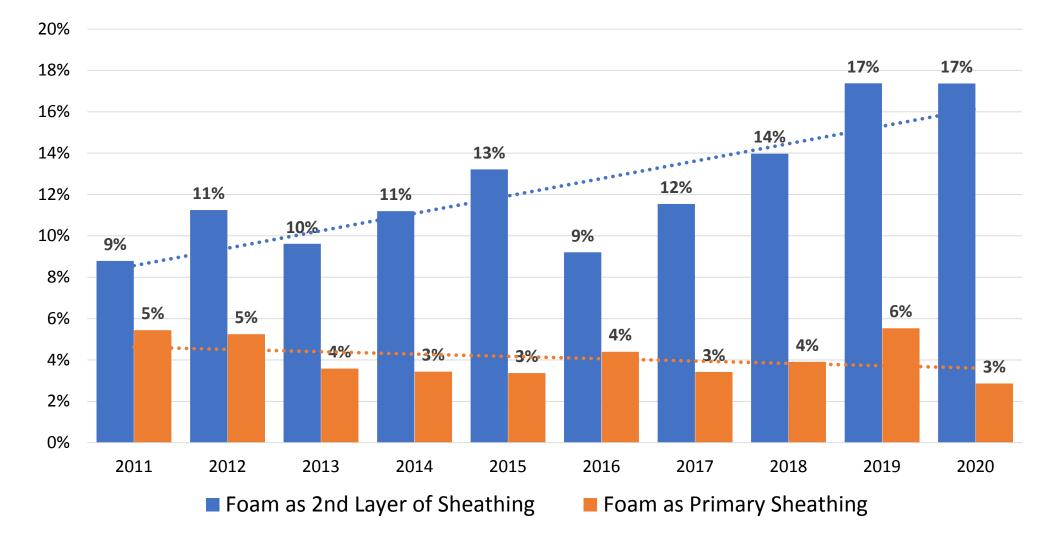


Number of Stories in New SFD Homes

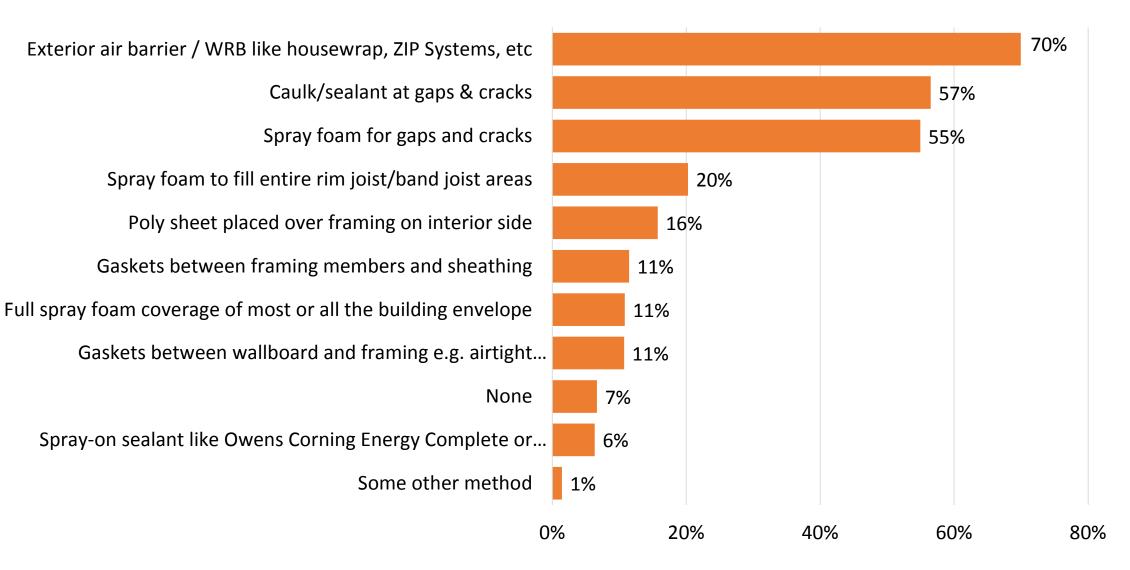


Source: Builder Practices Reports, Home Innovation Research Labs

Foam Exterior Wall Sheathing in New SFD Homes

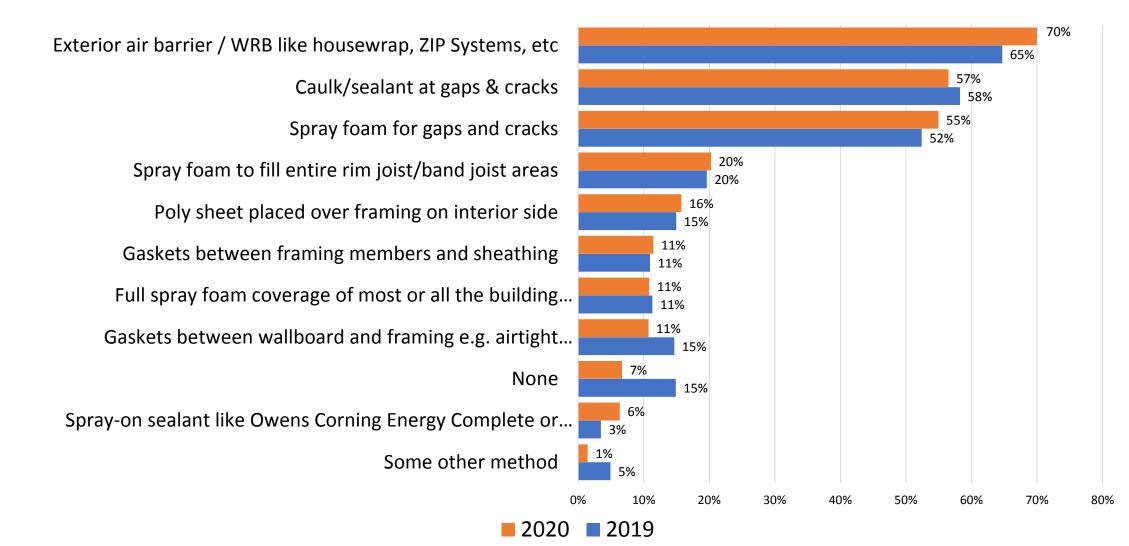


Shares of U.S. New Homes with Air Sealing Strategies, 2020

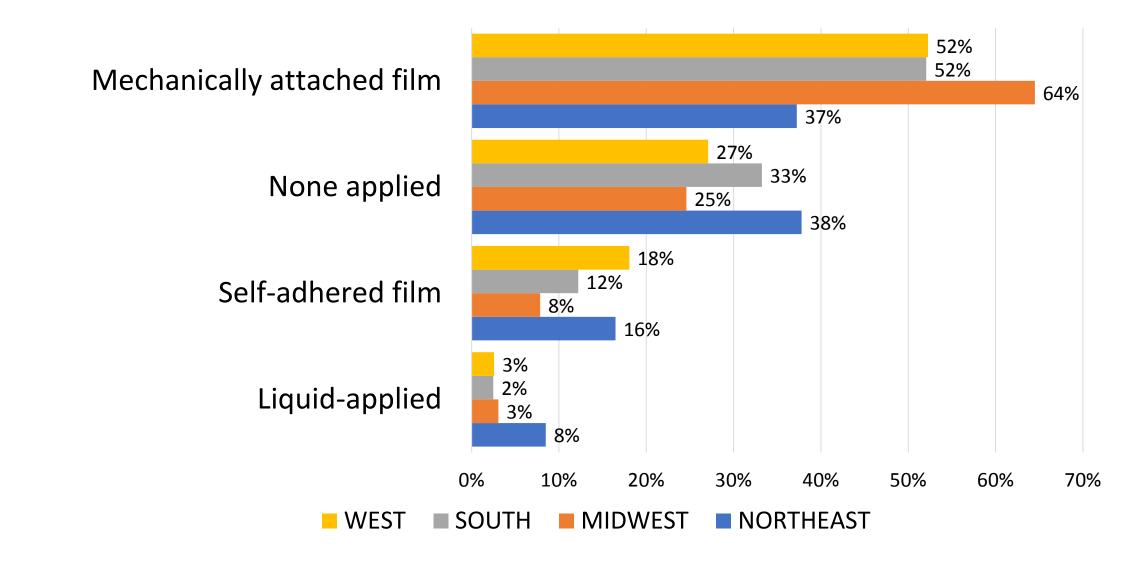


Source: Builder Practices Reports, Home Innovation Research Labs

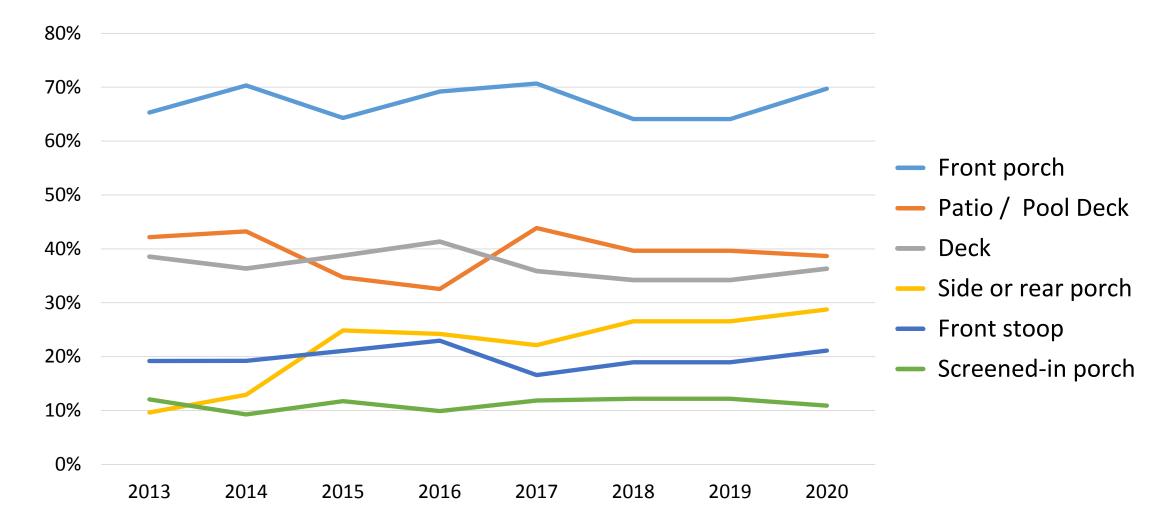
Comparison of Air Sealing Strategies in New Homes 2019 vs. 2020



Housewrap Type by Census Region in New Homes, 2020

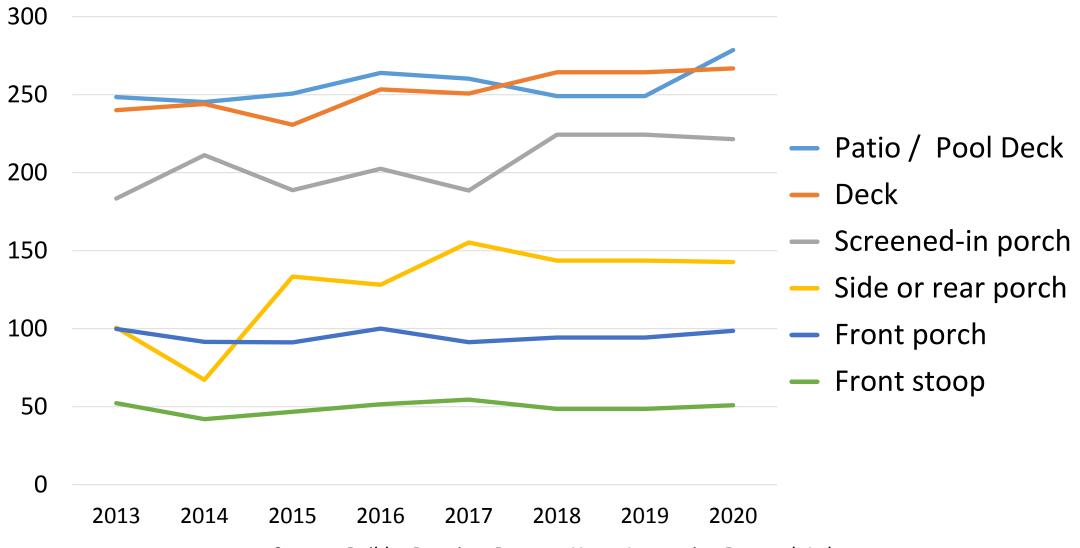


Shares of New SFD Homes with Outdoor Features Side & Rear Porch Triples

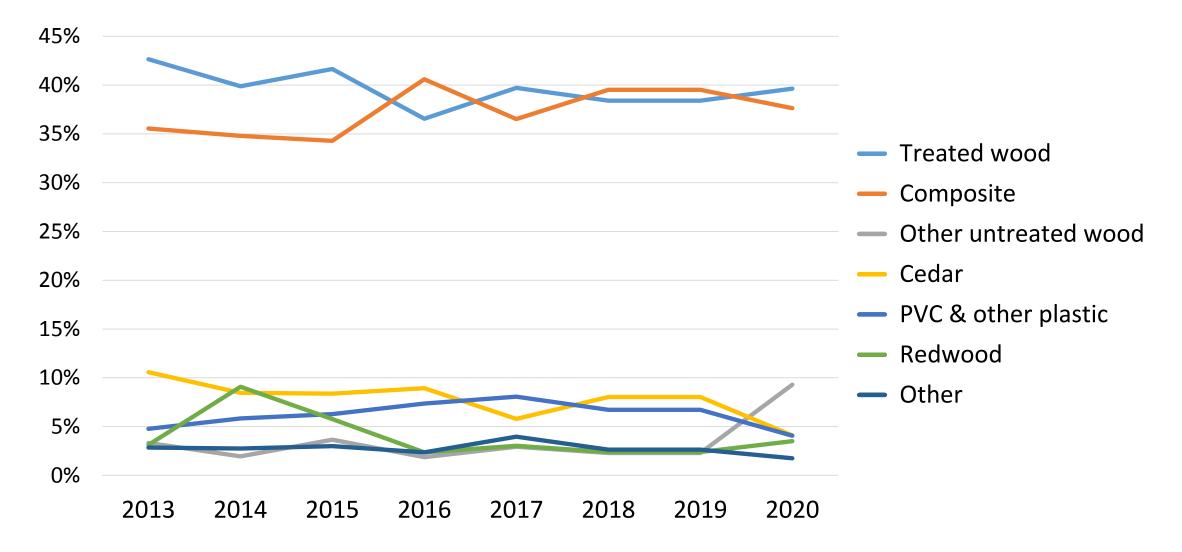


Source: Builder Practices Reports, Home Innovation Research Labs

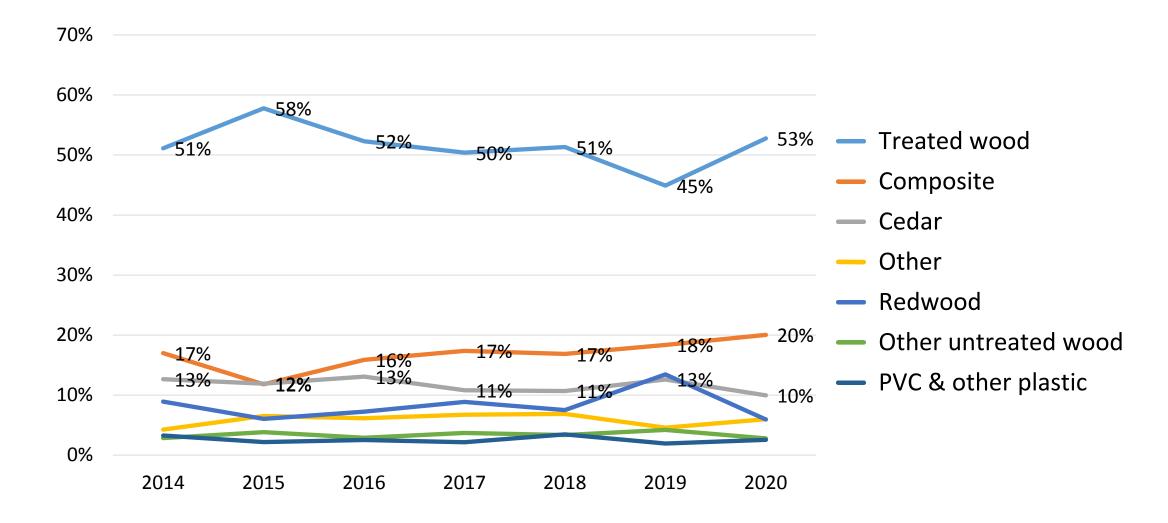
Average Size of Outdoor Structures in New SFD Homes (square feet of floor area)



Share of Deck Surfacing in New SFD Homes

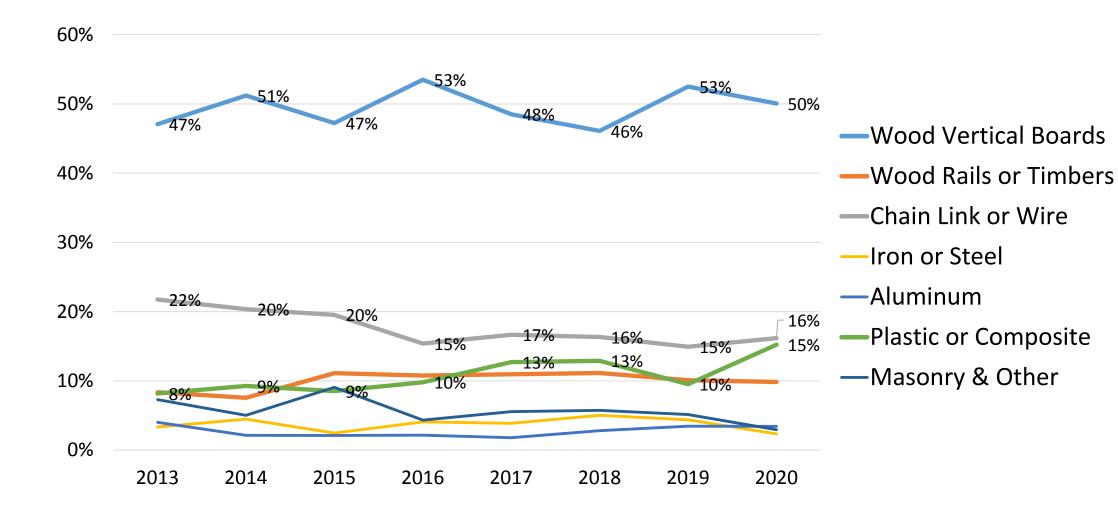


Deck & Raised Porch Surfacing in Home Remodeling

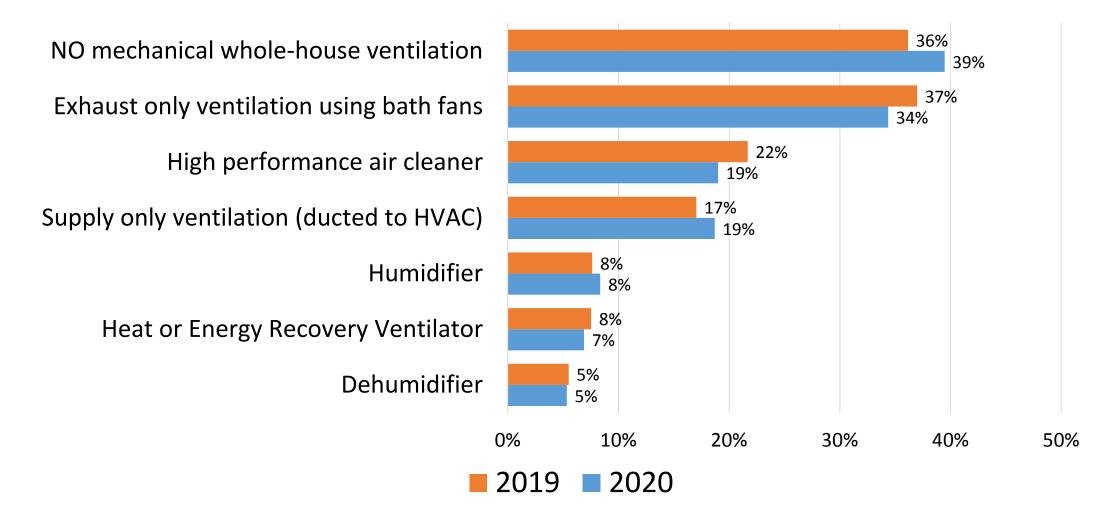


Source: Consumer Practices Reports, Home Innovation Research Labs

Fence Materials Usage in Home Remodeling

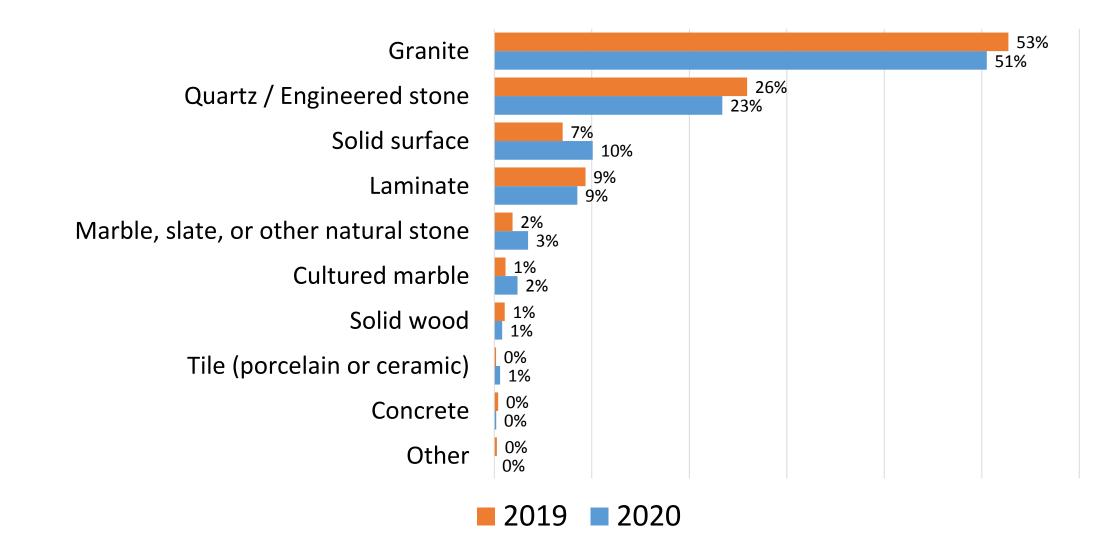


Air Quality Features of New SFD Homes

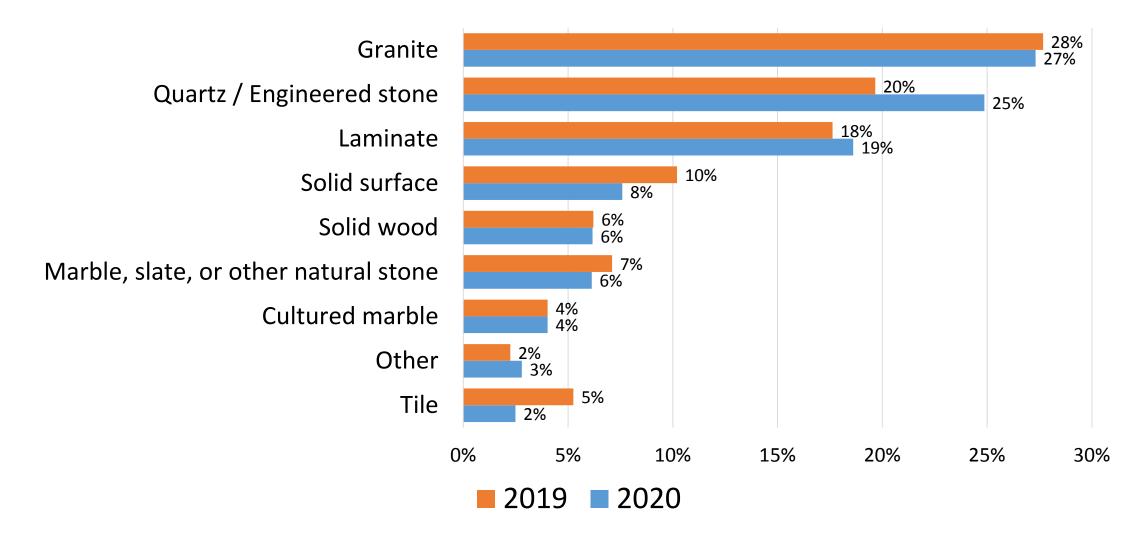


Source: Builder Practices Reports, Home Innovation Research Labs

New SFD Home Shares of Kitchen Countertops



Shares of Kitchen Countertops in Home Remodeling

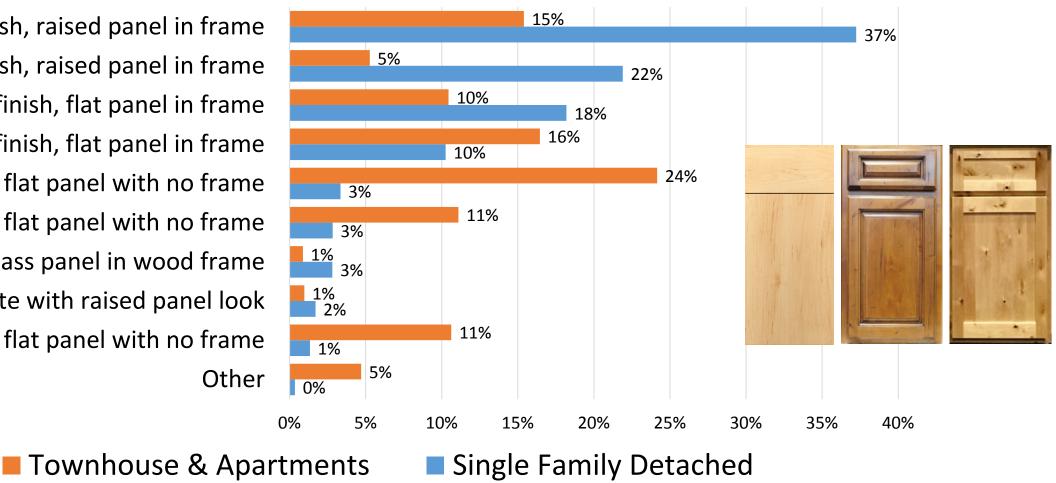


Source: Consumer Practices Reports, Home Innovation Research Labs

Kitchen Cabinet Door Style & Finish Single vs. Multifamily, 2020

Other

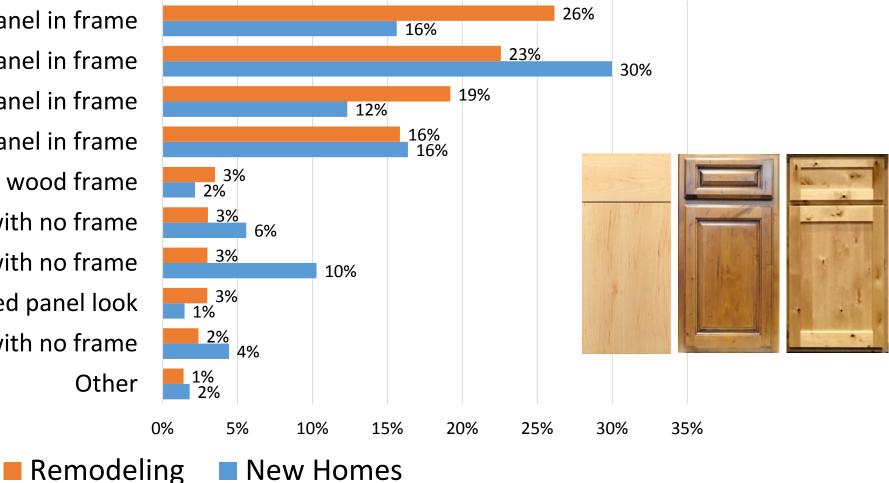
Wood finish, raised panel in frame Painted finish, raised panel in frame Painted finish, flat panel in frame Wood finish, flat panel in frame Wood finish, flat panel with no frame Painted wood, flat panel with no frame Glass panel in wood frame Laminate with raised panel look Laminate finish, flat panel with no frame



Kitchen Cabinet Door Style & Finish

Home Remodeling vs. New Homes, 2020

Painted wood, flat panel in frame Wood finish, raised panel in frame Wood finish, flat panel in frame Painted wood, raised panel in frame Glass panel in wood frame Painted wood, flat panel with no frame Wood finish, flat panel with no frame Laminate with raised panel look



Conclusions

- Building materials market is resilient, but buyers are looking for substitutes
 - Change has systemic, and sometimes unpredictable impacts
- Markets will continue to favor easy-to-install, pre-fabricated, and prefinished materials as skilled labor shortage continues
- Widespread adoption of offsite construction adoption will follow the addition of new capacity—
 - Open wall and floor panels will be first, closed wall panels systems will follow
 - Modular will likely become more popular in some lower density, mid- and lower-tier markets
 - I'm betting on local solutions to fill gap in offsite supply—operators will need capital investment, software, production equipment, and a labor supply to grow
- Energy efficiency will continue to drive better performing homes
- Millennial buyers will continue to favor engineered materials and modern designs

Home Innovation RESEARCHLABS

THANK YOU!

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